

Michael Cetta, MD FACEP
Chief Strategy Officer
USACS / Mid-Atlantic

Dr. Michael Cetta is a board certified Emergency Physician, Hyperbaric Physician and Chief Strategy Officer for USACS Mid-Atlantic. Dr. Cetta has served as the Chairman of Emergency Medicine in three departments including the first freestanding emergency department in the state of Maryland located in Germantown.

Dr. Cetta's primary role with USACS/Mid-Atlantic is to oversee growth and service line expansion. He also manages the consultation service line focused on Observation medical unit implementation.

Dr. Cetta graduated from the Duke University Pratt School of Engineering in 1990, The George Washington School of Medicine in 1995 and completed residency in Emergency Medicine at NYU/Bellevue Hospital in New York City. He now lives outside Washington, DC.

Curriculum Vitae:
Charles W. Callahan, D.O
Vice President, Population Health
University of Maryland Medical Center
Baltimore, Maryland

Date June 12, 2017

Contact Information

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Education

1979 B.A., Rutgers College, New Brunswick, NJ
1984 D.O., New Jersey School of Osteopathic Medicine, Camden, NJ
2008 M.S.S. (Masters in Strategic Studies) U.S. Army War College, Carlisle PA

Post Graduate Education and Training

1984-1985	Pediatric Internship	Walter Reed Army Medical Center, Washington, District of Columbia
1985-1987	Pediatric Residency	Walter Reed Army Medical Center, Washington, District of Columbia
1990-1993	Pulmonology Fellowship	St. Christopher's Hospital for Children, Philadelphia, PA

Certifications

1985 Diplomat, National Board of Osteopathic Examiners
1988 Diplomat, American Board of Pediatrics (#38,425)
(Recertification 1997, 2004, 2014)
1994 Diplomat, American Board of Pediatrics, Pulmonology Sub-board (#386)
(Recertification 2002, 2008)

Medical Licensures

1986	New Jersey (MB 47334)	(Through 6-30-05 – inactive)
1993	Hawaii (DOS719)	(Through 6-30-18)
2014	Maryland (H0078549)	(Through 9-30-18)

Employment History

Academic Appointments

1991-1993 Clinical Instructor of Pediatrics
Temple University School of Medicine, Philadelphia, PA

1993-1996 Clinical Assistant Professor of Pediatrics
John A. Burns School of Medicine, University of Hawaii, Honolulu, HI

1995-1997 Clinical Site Coordinator for 3rd Year Pediatric Clerkship,
Uniformed Services University of the Health Sciences

1995-1999 Clinical Assistant Professor of Pediatrics
Uniformed Services University of the Health Sciences, Bethesda, MD

1999 Clinical Associate Professor of Pediatrics
John A. Burns School of Medicine, University Of Hawaii, Honolulu, HI

1998-2005 Adjunct Faculty: Center of Excellence in Disaster Management
and Humanitarian Assistance, Honolulu, HI

1999-2005 Clinical Professor of Pediatrics
John A. Burns School of Medicine, University of Hawaii, Honolulu, HI

1999-2001 Associate Professor of Pediatrics (un-prefixed)
F. Edward Hebert School of Medicine
Uniformed Services University of the Health Sciences, Bethesda, MD

2001-Pres. Professor of Pediatrics (un-prefixed)
F. Edward Hebert School of Medicine
Uniformed Services University of the Health Sciences, Bethesda, MD

Employment History

Other Employment (by position and location)

1979 - 1981 Infantry Training Officer, 78th Infantry Division (Reserve) Camden, NJ

1984 - 1987 Pediatric Intern and Resident, Walter Reed Army Medical Center

1987 - 1990 Staff General Pediatrician, Darnall Army Community Hospital, Ft. Hood, TX

1990 - 1993 Staff Pulmonologist, Voorhees Pediatric Rehab. Facility, Voorhees NJ
(during pulmonology fellowship)

1993 - 2002 Chief, Pediatric Pulmonology & Critical Care, Tripler Army Medical Center

1993 - 1999 Field Surgeon, 325 Forward Support Battalion, 25th Infantry Division

1996 - 2005 Consultant in Pediatric Pulmonology, Kaiser Permanente, Honolulu HI

1995 - 1997 Director, Satellite Cystic Fibrosis Center, Tripler Army Medical Cent.

1995 - 1997 Director, Pediatric Intensive Care Unit, Tripler Army Medical Center, HI

1997 - 1999 Pediatric Residency Program Director, Tripler Army Medical Center, HI

1996 - 2004 Director, Hawaii Military Community Asthma Program, HI

1998 - 2005 Chief, Department of Pediatrics, Tripler Army Medical Center, HI

2003 - 2007 Pediatric Consultant and Specialty Leader to the U. S. Army Surgeon General

2004 Chief of Professional Services, 8th Medical Brigade, Kuwait
(Deployment during Operation Iraqi Freedom)

2005 - 2008 Deputy Commander for Clinical Services (Chief Medical Officer)
Walter Reed Army Medical Center, Washington, DC

2008 - 2010 Commander (Chief Executive Officer)

DeWitt Army Community Hosp. & Health Care Network, Ft. Belvoir VA
 2010 - 2011 Deputy Commander (Chief Operating Officer)
 National Naval Medical Center Bethesda, MD
 2011 - 2012 Chief of Staff (Chief Operating Officer)
 Walter Reed National Military Medical Center Bethesda, MD
 2012-2014 Commander/Director (Chief Executive Officer)
 Ft. Belvoir Community Hospital, Fort Belvoir, VA
 2014-2015. Professor of Pediatrics, F. Edward Hébert School of Medicine
 Uniformed Services University, Bethesda Maryland
 Contractor with the Henry M. Jackson Foundation
 2015-Present Vice President, Population Health
 University of Maryland Medical Center, Baltimore MD

Professional Society Membership

1989-Pres. Fellow, American Academy of Pediatrics
 1984-2005 Christian Medical & Dental Society
 1987-2005 Association of Military Surgeons of the United States
 1990-2005 American Thoracic Society
 1994-2005 Fellow, American College of Chest Physicians

Honors and Awards

Academic Honors

1984 Dean's Award for Outstanding Achievement
 New Jersey School of Osteopathic Medicine
 1989 Outstanding Teacher Award Phase II Physician Assistant Program
 Darnall Army Community Hospital, Ft. Hood TX
 1990 Outstanding Teacher Recognition Award, Emergency Medicine Residency
 Darnall Army Community Hospital, Ft. Hood TX
 1993 Angelo DiGeorge Teaching Award, Awarded by the Pediatric House Staff
 (First Time Awarded) St. Christopher's Hospital for Children
 1994 Family Practice Teaching Award, Awarded by the Family Practice House Staff
 Tripler Army Medical Center, Honolulu, HI
 1995 James W. Bass Teaching Award, Awarded by the Pediatric House Staff
 Tripler Army Medical Center, Honolulu, HI
 1995 Family Practice Teaching Award, Awarded by the Family Practice House Staff
 Tripler Army Medical Center, Honolulu, HI
 1998 Family Practice Teaching Award, Awarded by the Family Practice House Staff
 Tripler Army Medical Center, Honolulu, HI
 2001 Elected to the Alpha Omega Alpha (AOA) Honor Medical Society
 Gamma Chapter AOA, Uniformed University of the Health Sciences
 2003 Poster Research Award, American Telemedicine Association, April 2003
 "ECHO-Pac: The Electronic Children's Hospital of the Pacific:"
 Teleconsultation asthma management for children.

- 2012 Distinguished Alumni Award
UMDNJ-NJ School of Osteopathic Medicine
- 2016 American Academy of Pediatrics, Section on Uniformed Services
Outstanding Service Award

Honors and Awards

Civilian and Community Honors

- 1995 Pakela Award for Excellence in Foster Parenting (with Linda Callahan)
Hawaii State Foster Parent’s Association
- 1996 Foster Father of the Year
Hawaii State Foster Parent’s Association
- 1997 Educational Achievement Award: Cinnaminson Education Association
Outstanding Alumni of Cinnaminson High School, Cinnaminson, NJ
- 2015 “Charles W. Callahan Leadership Award” established
Annual award to a pediatric resident at Tripler Army Medical Center, HI
- 2017 “Colonel Chuck Callahan Annual Pediatric Educational Conference”
Established at Tripler Army Medical Center, March 18, 2017

Honors and Awards

Military Academic Honors

- 1999 The “A” Proficiency Designator for Exceptional Professional Ability
Awarded by the U.S. Army Surgeon General
- 2001 The Order of Military Medical Merit from the Army Medical Regiment
“Significant, exemplary, contributions” to the Army Medical Department
- 2001 Clinical Economics Outcomes Team
“Information Management Team of the Year,” Army Medical Department
- 2001 Lewis Aspey Malogne Surgeon General’s Award
for Military Academic Excellence from the U.S. Army Surgeon General.
- 2014 Distinguished Member of the Army Medical Department Regiment

Honors and Awards

Military Awards

- | | |
|--------------------------------|-------------------------------------|
| Defense Superior Service Medal | One Award: 2014 |
| Legion of Merit Medal | Four Awards: 2006, 2008, 2010, 2012 |
| Bronze Star Medal | One Award: 2005 |
| Meritorious Service Medal | Four Awards: 1990, 1999, 2004, 2007 |
| Army Commendation Medal | Two Awards: 2007 x 2 |
| Army Achievement Medal | Two Awards: 1995, 2002 |
| Navy & Marine Achvmt. Medal | One Award: 2011 |

Clinical Activities

- 1987 – 1990 Staff General Pediatrician, Darnall Army Community Hospital, Ft. Hood, TX
Army hospital with 25 pediatric inpatient beds, Level II NICU pediatric clinic
Busy general pediatric practice typically 36-72 patients/day (open 365 days/yr)
In-house call for coverage OB service with 300 deliveries/mo
Served as Chief of Inpatient Pediatrics for 25 bed ward
Served as Director of Pediatric GME for ER Residents, Rotating Interns. MS's
- 1990 - 1993 Staff Pulmonologist, Voorhees Pediatric Rehab. Facility, Voorhees NJ
(during pulmonology fellowship)
Attending physician for up to 20-30 pediatric patients on long-term ventilation
- 1993 - 2005 Pediatric Pulmonology & Critical Care, Tripler Army Medical Center
Pediatric pulmonology consults: 150 new patients/year, 50 bronchoscopies/yr
Established store-and-forward asthma and general specialty telemedicine
consultation program with primary care clinics in the Western Pacific
Chief of Pediatric Intensive Care Unit: 800-1000 PICU admissions/yr
Organized, established, and passed JCAHO survey on new clinical program
Director, Hawaii Military Community Asthma Program
Decreased pediatric asthma adm from 3.2/1000 (1994) to 1.2/1000 (2001)
Consultant in Pediatric Pulmonology, Kaiser Permanente, Honolulu HI
Occasional consults on difficult patients (3-5/yr)
Director, Satellite Cystic Fibrosis Center
Formed multi-disciplinary team and cared 25-30 patients with CF
- 2005- - 2015 General Pediatrics and Pediatric Pulmonology
Maintained privileges and practiced on intermittent basis while serving in
senior hospital administrative roles (4-8 patients/mo)
Preceptor for medical student and resident clinics (8-12 patients/mo)
- 2014 Volunteer primary & specialty care Hôpital Baptiste Biblique (HBB), Adéta Togo
2015 Ebola Treatment Adults & Children, Port Loko Sierra Leone (Dec14 to Jan 15)
Partners In Health and Sierra Leone Ministry of Health

Administrative Service

Institutional Service

- Tripler Army Medical Center, Honolulu, HI
- 1993 - 1998 Pharmacy and Therapeutics Committee
1997 - 1999 Pediatric Residency Program Director
1998 - 2005 Chief, Department of Pediatrics
1998 - 2004 Continuum of Care Hospital Functional Management Team Leader
First "perfect score" on a JCAHO survey in JCAHO history (1998)
- 2004, 2005 Chair, Patient Safety/Medication Management Functional Management Team
2004, 2005 Member, Hospital Command Executive Committee
2004, 2005 Chairman, Process Improvement Council
2005 Co-Chair, Patient Safety Committee

- 2005 – 2008 Walter Reed Army Medical Center, Washington DC
 Deputy Commander for Clinical Services
 Chief Medical Officer and clinical leader of Army’s largest medical center
 4,000 military and civilian staff, 1850 privileged providers
 738 physician-trainees in 64 graduate medical education programs
 Reorganized the care of wounded soldiers and Marines, decreasing the resident population at Walter Reed by 25% while receiving more than 100 new wounded, ill or injured patients each month.
 Established the first “Blast Injury Rehabilitation Service” and drafted the first blast injury clinical practice guideline.
 Developed the hospital’s first Medical Evaluation Board Service and eliminated a backlog of more than 350 disability cases despite 30 – 40 new cases every month.
- 2008 – 2010 DeWitt Army Community Hospital & Health Care Network, Ft. Belvoir Virginia
 Commander
 Chief Executive Officer of a healthcare network including:
 48-bed hospital and three family health centers; caring for 85K beneficiaries with budget of \$213M and a staff of 1,660 military and civilian personnel.
 Increased productivity by 6% while returning a \$1.5M budget surplus.
 Hospital led the entire Military Health System in third party insurance collection.
 Implemented American College of Surgeons National Surgical Quality Improvement Program (ACS NSQIP) data.
- 2010 – 2011 National Naval Medical Center Bethesda, Maryland
 Deputy Commander

 Chief Operating Officer of the Navy’s third largest medical center; caring for the First Family and the Nation’s Leaders with 257 beds, a staff of 4,500 military and civilians with an operating budget of more than \$500M.
 Established a new system of hospital governance.
 Safely moved clinical functions into 650K sq. ft. of new hospital construction.
- 2011-2012 Walter Reed National Military Medical Center Bethesda, Maryland
 Chief of Staff

 Chief Operating Officer of the largest Joint health care facility in the Department of Defense: a 345 bed medical center with 6,500 military and civilian staff, a budget of more than \$750M, 64 graduate-medical education programs, 600 residents and fellows, and an extensive research program including more than 1100 active protocols.
 Assured the success of the merger of National Naval Medical Center with Walter Reed Army Medical Center to become the Walter Reed National Military Medical Center at Bethesda, accomplished with no compromise in quality or patient safety during a period when some of the most gravely injured soldiers and Marines in the ten year war arrived and received care at the medical center.
- 2012-2014 Ft. Belvoir Community Hospital, Fort Belvoir, Virginia
 Commander/Director

Chief Executive Officer of a 120 bed, 1.3M sq. ft. hospital supported by 50 primary care ambulatory and specialty clinics serving 240K beneficiaries, accountable for a \$400M annual budget, and oversight of 3,400 military and civilian personnel.

Successfully led the organization through its first strategic planning cycle.

Improved hospital patient safety by establishing 24/7 inpatient pediatrics and medicine hospitalist services.

Increased hospital outpatient productivity 20% and inpatient productivity 13% while decreasing operating budget 5% and civilian manpower by 10%.

Directed a pilot project for “recapture” of care using orthopedics consults that increased orthopedic operative cases by 50%, decreased “out of system” care by 28% and saved \$8M in its first year.

Established a system of “patient centered medical homes” for 85K primary care patients surrounded by a network of hospital specialists (“the medical neighborhood”) that led to National Committee for Quality Assurance accreditation.

Developed a “Leadership Academy” and trained more than 400 first line supervisors and established the standard for hospital leadership training in the National Capital Area.

Administrative Service

Local and National Service

1989 – Pres. Section on Military Pediatrics, American Academy of Pediatrics

2010 – Pres. Section on Pulmonology and Sleep Medicine, Am. Acad. Pediatrics

1996 Editorial Review, Chest, Am. College Chest Physicians (each 2-4 articles/yr)

1997 Editorial Review, Clinical Pediatrics

1999 Editor, Section of Pulmonology, emedicine Electronic Pediatrics Textbook

2001 Editorial Review, ACTA Paediatrica

2001 Editorial Review, Archives of Pediatrics and Adolescent Medicine

2004 Editorial Review, Pediatric Pulmonology

2004 Editorial Review, Respiration

2006 Editorial Review, J Pediatrics

2006 Editorial Review, Am Review Critical Care and Respiratory Medicine

Teaching Service

Medical Student Teaching

1984 - 1987 Pediatric Intern and Resident, Walter Reed Army Medical Center
Teaching medical students from Uniformed Services University 1-2 hrs/wk

1987 -1990 Staff Pediatrician, Darnall Army Community Hospital, Ft. Hood, TX
Teaching noon lectures for rotating MS on self-developed core pediatric curriculum 4-5 hrs/wk
(Same teaching for PA students.)

1990 - 1993 Fellow, Pediatric Pulmonology, St. Christopher’s Hospital for Child. Phila. PA
Teaching Temple medical students on pulmonology rotation 1-2 hrs/wk

- 1993 - 2002 Chief, Pediatric Pulmonology & Critical Care, Tripler Army Medical Center
Teaching morning lectures to rotating MS (4-8 at any given time) 1-2x/mo
Attending and precepting general pediatric clinic for MS (2-4 MS at any given time) 1x/wk
- 1995 - 1997 Director, Pediatric Intensive Care Unit, Tripler Army Medical Center
Inpatient and ICU rounds with rotating MS (1-2 at a time) daily and weekends 9-10 mo/yr
- 1997 - 2005 Chief and Program Director for Pediatrics, Tripler Army Medical Center
- 2005 - 2008 Deputy Commander for Clinical Services, Walter Reed Army Medical Center,
Episodic teaching with MS in general pediatric clinic
- 2008 – 2010 Commander, DeWitt Army Community Hospital, Ft. Belvoir VA
Episodic teaching with MS in general pediatric clinic
- 2010 – 2012 Deputy Commander National Naval Med Cent and Walter Reed NMMC
Episodic teaching with MS in general pediatric clinic
- 2012 – 2014 Commander/Director, Ft. Belvoir Community Hospital, Ft. Belvoir VA
Leadership sessions with 3rd year MS from USU 3 weekly sessions/clerkship, 4x year
- 2014 - 2015 Professor of Pediatrics, Uniformed Services University, Bethesda MD
Intro to clinical reasoning for 2nd year pre-clerkship students Oct 2015
Case Review for 3rd year clerkship 3x/yr
Precepting 2-4 MS clerkship in the general pediatric clinic 1-2x/mo
Leadership in pediatrics for 3rd year clerkship review and exam week 3x/yr

Teaching Service

Resident and Fellow Teaching

- 1984 - 1987 Pediatric Intern and Resident, Walter Reed Army Medical Center
Intern and resident teaching at bedside
- 1987 -1990 Staff Pediatrician, Darnall Army Community Hospital, Ft. Hood, TX
Daily lectures for rotating ER residents on pediatrics 4-5x/wk at lunch, 9 mo/yr
Rotating Osteopathic interns 3-4 mo/yr
- 1990 - 1993 Fellow, Pediatric Pulmonology, St. Christopher's Hospital for Child. Phila. PA
Teaching resident on pulmonology rotation and ward residents 3-4 mo/y
Received first fellows teaching award at St. Christopher's Hospital for Children
- 1993 - 2002 Chief, Pediatric Pulmonology & Critical Care, Tripler Army Medical Center

Teaching morning lectures to interns and resident (4-8 at any given time) 1-2x/mo
 Attending and precepting house staff general pediatric clinic for MS (2-4 MS at any given time) 1x/wk
 Daily teaching of residents on elective pulmonology rotation (6 residents/64 became pulmologists or allergists)
 Provide lectures and bedside teaching for family medicine residents
 Received teaching awards from FM or pediatric residents four times in 12 years.

- 1995 - 1997 Director, Pediatric Intensive Care Unit, Tripler Army Medical Center
 Served as primary ICU attending 9-10 mo/yr daily rounds and direct teaching 7 days/wk
- 1997 - 2005 Chief and Program Director for Pediatrics, Tripler Army Medical Center
 Direct daily contact and teaching for up to 24 residents at a time.
- 2005 - 2008 Deputy Commander for Clinical Services, Walter Reed Army Medical Center
 Episodic teaching with residents at the bedside or on the pediatric clinic
 Presented lectures on leadership to residents 2-4x/yr
- 2008 – 2010 Commander, DeWitt Army Community Hospital, Ft. Belvoir VA
 Lectures to FM residents on leadership and pulmonology 4x/yr
 Regular interaction with residents during hospital rounds.
 Presented lectures on leadership to residents 2-4x/yr
- 2010 – 2012 Deputy Commander National Naval Med Cent and Walter Reed NMMC
 Lectures to residents on leadership 2-3x/yr
- 2012 – 2014 Commander/Director, Ft. Belvoir Community Hospital, Ft. Belvoir VA
 Monthly leadership lectures to FM residents, “Leadership@Lunch”
- 2014- 2015 Professor of Pediatrics, Uniformed Svcs University, Bethesda MD
 Episodic interaction with residents in pediatric and pulmonology clinic
 Lectures on leadership to pediatric, internal medicine residents and fellows 1-2x/yr

Grant Support

Active Grants None

Pending Grants None

Completed Grants

1994 - 1999 Principal site investigator, Tripler Army Medical Center (<10%)
 Event recordings of high-risk infants on apnea monitors.

Collaborative Home Infant Monitoring Evaluation (C.H.I.M.E.)
National Institute of Child Health and Human Development: HD-91-02

- 1998 - 2002 Principal Investigator (15%)
Tripler Pediatrics Telemedicine Consultation Service:
The Electronic Children's Hospital of the Pacific: ECHO-Pac
Asthma Intervention Initiative. Telemedicine Project: \$250,000
Grant Funding: Pacific E-health Innovation Center
- 2000-2005 Co-investigator with Thomas Gallagher, MD (<10%)
Project ASSIST:
Augmentation of Special Services & Information to Students & Teachers.
Telemedicine Project: \$2.7 million annually
Grant Funding: Department of Defense Congressionally Directed Research US
Army Medical Research Acquisition Activity, Ft. Detrick MD
- 2000-2002 Principal Investigator (~10%)
Telemedicine In-Home Monitoring Evaluation Asthma Pilot Project
Telemedicine Project: \$285,781 (TAMC protocol 32H99)
Grant Funding: US Army Med. Research Acquisition Activity, Ft. Detrick MD
- 2001-2005 Principal Investigator (~15%)
Asthma In-Home Monitoring Evaluation (AIM)
Telemedicine Project: \$1,547,000 (TAMC protocol 28H01)
Grant Funding: US Army Med. Research Acquisition Activity, Ft. Detrick MD
Department of Defense Peer Reviewed Medical Research Program
- 2002-2003 Principal Investigator (<10%)
Electronic Children's Hospital "PacRim" Consult Trial
Telemedicine Project: \$183,779 (TAMC protocol 18H02)
Grant Funding: Army Telemedicine and Advanced Technology Research Center
- 2002-2004 Principal Investigator and Co-Director (~15%)
Koko'okolu ("Partnership of Three")
with Chris Derauf MD from Kapiolani Children's Hosp and Univ Hawaii
Fellowship in Community Pediatrics: \$1,200,000
Congressionally Directed Program Development and Research

Peer-reviewed journal articles

1. **Callahan C**, Santucci T, Musci M: Cefaclor serum-sickness like reactions: Report of a case and review of the literature. *J Am Osteopath Assoc* 1985;85:450-452.
2. **Callahan C**, Lazoritz S: Otitis media and speech delay- A strategy for management and referral. *Am Fam Physic* 1988;37:186-190.

3. **Callahan C**: Cost effectiveness of antibiotics for otitis media in a military pediatric clinic. *Pediatr Inf Dis J* 1988;7:622-625.
4. **Callahan C**: Tiny Tim remembered. *Am J Dis Child* 1991;145:1355-1356.
5. **Callahan C**, Alpert B: The simultaneous percussion auscultation technique for the determination of liver span in pediatric patients. *Arch Pediatr Adolesc Med* 1994;148:873-874.
6. **Callahan C**. Conservative therapy for gastroesophageal reflux in infants with obstructive pulmonary disease. *Hawaii Med J* 1995;54:675-677.
7. **Callahan C**. Etiology of chronic cough in a population of children referred to a pediatric pulmonologist. *J Am Board Fam Pract* 1996;9:300-304.
8. **Callahan C**, Ritchie M, Papazian O. The cystic fibrosis heterozygote and the plagues of Europe. *Internatl Pediatr* 1996;11:313-318.
9. **Callahan C**, Sisler C. The use of infant seating devices in infants too young to sit. *Arch Pediatr Adolesc Med* 1997;151:233-235.
10. **Callahan C**. Chloral hydrate and sleep deprivation for sedation during flexible fiberoptic bronchoscopy. *Pediatr Pulmon* 1997;24:302.
11. **Callahan C**. Construction crew discovers grave of Tiny Tim. *J Infect Dis* 1997;176:1653-4.
12. Spinella PC, Strieper MJ, **Callahan C**. Congestive heart failure in a neonate secondary to bilateral intralobar and extralobar sequestrations. *Pediatr* 1998;101:120-124.
13. **Callahan C**. The diagnosis of gastroesophageal reflux in hospitalized infants: 1971-1995. *J Am Osteopath Assoc* 1998;98:32-34.
14. **Callahan C**. Primary tracheomalacia and gastroesophageal reflux in infants with cough. *Clinical Pediatr* 1998;37:725-732.
15. **Callahan C**. Increased gastroesophageal reflux in infants: Can history provide an explanation? *Acta Scand Pediatr* 1998;87:1219-1223.
16. **Callahan C**, Bass J, Person D, Shira J. History of military pediatrics. Fifty years of training and deploying uniformed pediatricians. *Pediatr* 1999;103:1298-1303.
17. Bowsheer B, **Callahan C**, Person D. Unilateral leptospiral pneumonia and cold hemagglutinin disease. *Chest* 1999;116:830-832.
18. Chan D, **Callahan C**, Moreno C. Decreased asthma hospitalization in children following implementation of a multidisciplinary asthma education and management program. *Am J of Health-System Pharm.* 2001;58 1413-1417.
19. Pitney AC, **Callahan CW**, Ruess L. Reversal of bronchiectasis due to chronic aspiration in Cri du Chat Syndrome. *Arch Dis Child* 2001 85: 413-414
20. Chan D, **Callahan C**, Beckham S, Kishaba G, Yamamoto K et al. Report of the first annual Hawaii Asthma Research Consortium. *Haw Med J* 2002;61:164-167
21. **Callahan CW**, Chan DS, Brads-Pitt T, Underwood GH, Imamura D. Peer-comparison feedback improves the adherence of pediatric house-staff with asthma clinical guidelines. *J Clin Outcomes Manag* 2003;10:1-6.
22. Chan DS, **Callahan CW**, Sheets SJ, Moreno CN, Malone FJ. An Internet-based store-and-forward video home telehealth system for improving asthma outcomes in children. *Am J Health-Sys Pharm* 2003;60:1-7.
23. Malone F, **Callahan C**, Chan D, Sheets S, Person D. Caring for children with asthma through teleconsultation: "ECHO-Pac: The Electronic Children's Hospital of the Pacific." *Am Telemed J e-health* 2004;10:138-146.

24. **Callahan C**, Malone F, Estroff D, Person DA. Effectiveness of an Internet based store-and-forward telemedicine system for pediatric subspecialty consultation. *Arch Dis Child Adol Med* 2005;159:389-393.
25. **Callahan C**, Chan DS, Moreno C, Mulreany L. Increased diagnosis of asthma in hospitalized infants: The next target population for care management? *J Asthma* 2006. 43:1-3.
26. Chan D, **Callahan C**, Hatch-Pigott V, Lawless A, Proffitt L, Manning N, Schweikert M. Concurrent use of metered-dose and dry powder inhalers by children with persistent asthma does not adversely affect spacer/inhaler technique. *Ann Pharmacother* 2006;40:1743-6.
27. Chan D, **Callahan C**, Hatch-Pigott VB, Lawless A, Proffitt HL, Manning NE, Schweikert M. Internet-based home monitoring and education of children with asthma is comparable to ideal, office-based care: Results of a one-year, Asthma In-Home Monitoring (AIM) trial. *Pediatr* 2007;119:569-578. (I drafted and edited the paper but gave first authorship to our PharmD who kept project moving while I was deployed to the war.)
28. Burnett M, Spinella, P, Azarow K, **Callahan C**. Pediatric Care as a Part of the U.S. Army Medical Mission in the Global War on Terrorism: Afghanistan and Iraq December 2001 to December 2004. *Pediatr* 2008;121:261-265.
29. Matos R, Spinella P, Holcomb J, **Callahan C**. Increased mortality of young children with traumatic injuries at a U.S. Army hospital. *Pediatr* 2008;122:e959-966.
30. **Callahan C**. To Stay a Soldier. (Walter Reed, the Wounded and the Washington Post.) *Parameters* (Army War College Journal) 2009;34:95-104.
31. Turbyville J, Gada S, Payne K, Laubach S, **Callahan C**, Nelson M. Post-tussive emesis as a symptom of asthma in children. *Ann Allergy* 2011;106:140-145. (My observation and original research inspired this study.)
32. Burnett M, **Callahan C**. American Pediatricians at War: A Legacy of Service *Pediatr* 2012.129:S33-S48.
33. **Callahan C**. Stowaway Soldier: Being Camouflage in a Khaki World. *Naval War College Journal* 66:139-145, Spring 2013.
34. Patterson M, **Callahan C**. The use of interosseous fluid resuscitation in a pediatric patient with Ebola Virus Disease. *J EmergMed* 2015 doi:10.1016/j.jemermed.2015.06.010.
35. **Callahan C**. "[Keeping the Name](#)." Lessons in Transformation from the Walter Reed Bethesda Merger. *HealthAffairs Blog*. July 13, 2015 <http://healthaffairs.org/blog/2015/07/13/lessons-in-transformation-from-the-walter-reed-bethesda-merger/>
36. Trehan I, Kelly T, Marsh R, George P, **Callahan C**. Moving Towards a More Aggressive and Comprehensive Model of Care for Children with Ebola Virus Disease. *J Pediatr*, 2016. 170:28–33.

Submitted or In-Revision Peer-reviewed journal articles/chapters

1. **Callahan C**, Grunberg N. Military Medical Leadership. (Chapter) In The Military Medical Officer. Schoomaker E, Smith D, ed. Borden Institute, Washington D.C. (In review 2017).

Non-peer reviewed journal articles

1. **Callahan C**. The second sun. (poem) *Christian Med Soc J* 1987;17:21.
2. **Callahan C**. Observations of a junior pediatrician. *Pediatr in Review* 1989; 11:35-36.
3. **Callahan C**, Pierce J: Health care for the children of Army service members: A comparison of alternatives. *Milit Medicine* 1991;156:186-189.

4. Panitch HB, **Callahan C**, Schidlow DV. Bronchiolitis in children. *Cl Chest Med* 1993;14:715-731.
5. **Callahan C**. Tiny Tim The child with a crippling fatal illness. (essay) *The Dickensian* 1993;89:214-217.
6. **Callahan C**, FitzSimmons S, Schidlow DV. Source of health care for military dependents with cystic fibrosis. *Milit Medicine* 1994;159:126-130.
7. Schidlow DV, **Callahan C**. Pneumonia. *Pediatr in Review* 1996;17:300-310.
8. Ellyson R, **Callahan C**, Lee YTM. Medical care of illegal migrants intercepted on the high seas. (Operation Prompt Return.) *Milit Medicine* 1996;161:616-619.
9. **Callahan C**, Ellyson R, Person D. The PROFIS physician in the light infantry division. *AMEDD Journal* PB 8-98-1/2, Jan-Feb 98, 31-34.
10. **Callahan C**. A view from the ER lot. (essay) *St. Anthony Messenger*, August 1997, 36-38.
11. **Callahan C**. One April Day. (essay) *Christian Med Dent Soc J*, April 1997.
12. **Callahan C**. Of shadows and wind. (essay) *Pediatr Pulmon* 1998;26:145-146.
13. **Callahan C**. Imperatives of leadership: Henry at Agincourt. (essay) *Mil Review* May-June 1999;88-90.
14. **Callahan C**. Wet nebulization in acute asthma: The Last Refrain? (editorial) *Chest* 2000;117:1226-1228.
15. **Callahan C**. Peterson D. Treatment of acute asthma in a field environment using albuterol and a large volume spacer. *Milit Medicine* 2000;165:449.
16. **Callahan C**. Celestial navigation. (essay) *AMEDD Journal*, Jan-Mar 2001;41.
17. **Callahan C**. Leaders follow stars to reach goals. (essay) *Mercury* June 2001;28:11
18. **Callahan C**. The roots of military medical humanitarianism. *AMEDD Journal* 2001;PB 8-01-7/8/9.
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22. **Callahan C**. Building cathedrals. (essay) *Pediatr* 2002;109: 992.
23. **Callahan C**, Redding G. Bronchiectasis in children: An orphan disease that persists. *Pediatr Pulmon* 2002;33:492-475.
24. **Callahan C**. Bronchiectasis: Aborted or Abated? (invited editorial) *Respiration* 2005;72:225 – 226.
25. **Callahan C**, Walter M, Hing M. “The First Enemy You Meet:” Acclimatization and the Mastery of Desert Heat. *Infantry Magazine*, December 2004.
26. **Callahan C**. The Intentional Officer. (essay) *AMEDD Journal* 2005;PB 8-05-4/5/6 29-32.
27. **Callahan C**, Thompson M. AMEDD Leadership Development: From the Grass Roots Up *AMEDD Journal* 2007; PB 8-07-10/11/12 p. 19-25.
28. **Callahan C**, Martin B. Postmodernism, the Metanarrative and Principle-Based Leadership. *AMEDD Journal* 2007; PB 8-07-10/11/12 p. 49-56.
29. **Callahan C**. Leadership in Health Care Perfection. *AMEDD Journal* 2009;PB 8-09-10/11/12 pp. 5-10.
30. **Callahan C**, Callahan T. Leadership Math. *AMEDD Journal* 2009;PB 8-09-10/11/12 pp. 5-10 pp. 21-23.

31. **Callahan C.** Resonance and Dissonance in Leadership. *AMEDD Journal* 2009;PB 8-09-10/11/12 pp. 32-36.

Books

1. **Callahan C.** Letters to a Young Father. (book) Pleasant Word Publishing, Enumclaw, WA March 2003.
2. **Callahan C.** The Deploying Health Care Provider. (book) Center for Army Lessons Learned. February 2005.

Book Chapters

1. **Callahan C.** Tuberculosis. A Practical Approach to Pediatric Respiratory Disorders ed D. Schidlow, D. Smith. Hanley & Belfus, Philadelphia 1994.
2. **Callahan C.** Bronchiectasis. (chapter) emedicine Textbook of Pediatrics (www.emedicine.com) 2000.
3. **Callahan C.** Created to Work, but Called to Serve. (chapter) In Essential Practices ed. Slattery D. Bristol House LTD, Anderson Indiana, May 2000.
4. Mikita C, **Callahan C.** Aspiration syndromes. (chapter) emedicine Textbook of Pediatrics (www.emedicine.com) 2000.
5. Dittmer C, **Callahan C.** Acute and chronic bronchitis. (chapter) emedicine Textbook of Pediatrics (www.emedicine.com) 2000.
6. **Callahan C.** Pneumonia. (chapter) In Requisites in Pulmonology, 2005. Elsevier Mosby. Panitch ed. 151-171.
7. **Callahan C.** Bronchiectasis in children. (chapter). JABSOM Textbook of Pediatrics.
8. **Callahan C**, Schidlow D. Foundations and pharmacology of ambulatory asthma management. (chapter) In Comprehensive Pediatrics Osborne L, DeWitt T, First L, eds. 2005; 1857-1860.
9. Mahnke CB, **Callahan CW**, Person DA,. Internet Based Store-and-Forward Telemedicine System for Subspecialty Consultation in the Pacific Basin. (chapter). Telehealth in the Developing World The Royal Society of Medicine Press, 2009. 156-169.
10. **Callahan C**, Creamer KM, Fuenfer M. Caring for Children in War: Military Humanitarianism and Fourth-Dimension Warfare. (Introduction). Pediatric Surgery and Medicine for Hostile Environments. Creamer, Fuenfer Ed. 2011. Borden Institute, Washington D.C.
11. Callahan C. Military Humanitarianism: Caring for Children in Disaster (Introduction). Pediatric Surgery and Medicine for Hostile Environments, 2nd Edition. Creamer, Fuenfer Ed. 2016. Borden Institute, Washington D.C.

Abstracts and/or Proceedings

1. **Callahan C**, Figelman A, Latimer S: Macroamylasemia in an adolescent with abdominal pain and "familiar" risk factors. *J Soc Adolescent Med*, April 1988. *Scientific Meeting of the Society of Adolescent Medicine*, NY, NY. March, 1988.

2. **Callahan C**, Panitch H, Wolfson B, Schidlow, D: Gastroesophageal reflux in cystic fibrosis patients hospitalized with acute pulmonary exacerbation. *Am Rev Resp Dis* 1992;145:A117., International Cystic Fibrosis Congress, Dublin Ireland, August, 1992 and *American Thoracic Society*, Miami Florida, May 1996.
3. **Callahan C**, FitzSimmons S, Schidlow D: Source of health care for military dependents with cystic fibrosis. *Pediatr Pulmon* 1992;S8:326, North American Cystic Fibrosis Conference, Washington D.C. Oct 1992.
4. Hoover N, **Callahan C**. Reduced asthma morbidity following pediatric pulmonology consultation. *Am Rev Resp Crit Care Med* 1998;157:A644 American Thoracic Society, Chicago, Il April 1998.
5. Malone FJ, Ching MD, Mauer ST, Fitzgerald KL, McKiernan S, Mandeville M, Chan D, Sheets S, **Callahan C**. Development and deployment of a web-based asthma telemedicine consult service to the Western Pacific *Am Rev Resp Crit Care Med* 2001;163:A376. American Thoracic Society, San Francisco CA, May 200, Western Pacific Telemedicine Journal and e-Health 2001;7:184-185, American Telemedicine Association, Ft Lauderdale FL, June 2001.
6. Chan DS, **Callahan CW**; Sheets SJ, Moreno CN, Person DA. Store and forward technology: tele-monitoring of children using their asthma medications in their home. Presented at American Telemedicine Association, 2002 Annual Meeting and published in *Telemedicine and e-Health Journal* 2002; 8(2):244.
7. **Callahan C**, Chan D, Underwood G, Imamura D, Sheets S, Moreno C, Malone F. Will peer-comparison feedback change the behavior of pediatric house-staff caring for children with asthma? American Thoracic Society, May 2002. *Am Rev Resp Crit Care Med* 2002.
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10. Malone F, **Callahan CW**. Effectiveness Measures in a Pediatric Store and Forward Teleconsultation System, American Telemedicine Association, Tampa FLA May 2004. *Telemedicine and e-Health Journal* 2004.
11. Brads-Pitt T, Chan D, Schweikert M, Lawless A, Hatch-Pigott V, **Callahan C**. Concurrent use of metered-dose and dry powder inhalers by children with persistent asthma does not adversely affect spacer/inhaler technique. American Thoracic Society, Orlando May 2004 *Am J Resp and Crit Care Med* 2004;5:A876.
12. **Callahan C**, Chan D, Hatch-Pigott G, Manning N, Proffitt L, Lawless A, Brads-Pitt T, Schweikert M. One-Year, Randomized Trial of Home Telemonitoring of Children with Persistent Asthma Using Store-and-Forward vs. Office-Based Care. . American Thoracic Society, San Diego May 2005. *Am J Resp and Crit Care Med* 2005;4:A691.
13. Chan DS, **Callahan CW**, Malone F, Hatch-Pigott V, Lawless A, Proffitt L, Manning N, Schweikert M. "Home Telemonitoring and Education of Children with Asthma is Comparable to Ideal, Office-Based Care: Results of a One-Year Trial." American Telemedicine Association, San Diego, CA, *Telemedicine and e-Health Journal* 2006;12(2):190 (M1A2).

Other Brief communications

1. **Callahan C.** Cost analysis of therapy for otitis media, (letter) *Pediatr Inf Dis J* 1989;8:189-190.
2. **Callahan C.** Fluid resuscitation and body surface area in DKA (letter) *Ann Emerg Med* 1989;18:1137.
3. **Callahan C.** Martial music. (letter) *U.S. Medicine* 1990;26:13.
4. **Callahan C,** Schidlow D. Gastroesophageal reflux and pulmonary exacerbation in patients with CF. (letter) *J Resp Dis* 1992 ;13:1206-1208.
5. **Callahan C,** Person D. Preimplantation diagnosis of the cystic fibrosis dF508 mutation: What of the other two embryos? (letter) *JAMA* 1995;174:126.
6. **Callahan C.** Cough with asthma: variant or norm? (letter) *J Pediatr* 1996;128:440.
7. **Callahan C.** Bah! Humbug! II - Reply. (letter) *J Infect Dis* 1998;178:597.
8. Hoover N, **Callahan C.** Reduced asthma morbidity following pediatric pulmonary consultation. (letter) *Pediatr Pulmon* 1999;28:383.
9. **Callahan C.** A halo "halo." (letter) *J Pediatr Surg* 2000;35:808.
10. **Callahan C,** Doyle A, Schobitz E. Military pediatricians in Southwest Asia. (letter) *Pediatr* 2004;114:898.
11. **Callahan C.** Delenda. (Commentary) *Honolulu Advertiser* October 20, 2004
12. Chan DS, **Callahan CW,** Hoffman J. "September 11th anniversary: Revisiting the damage beyond "ground-zero." (letter) *Annals of Pharmacother.* 2004;38 (Nov).

Published Multimedia

1. Callahan C. Henry V 4.3 – [Lead from the Front \(Blogsite\) http://henryv43.wordpress.com](http://henryv43.wordpress.com). 49 blog entries on leadership in medicine since March 25, 2011.
2. Callahan C. Stowaway Soldier: Being Camouflage in a Khaki World. *Naval War College Journal* 66:139-145, Spring 2013. (Video Presentation: <https://www.youtube.com/watch?v=Qgujivhkpd4>)

Selected Major Invited Speeches

Local

1. *Childhood Pneumonia & Asthma Management: Yesterday, Today and Tomorrow.* American Academy of Pediatrics, Hawaii Chapter. Golden Anniversary Commemorative Conference. Honolulu, HI, October 1997.
2. *Medical Security, Safety in Insecure Environments: A training course in NGO Security Management.* World Vision Security Seminar. Kaneohe Marine Corps Base HI, May 3, 2000.
3. *Tuberculosis: The Marriage of Science and Shaman in American Medicine.* Hawaii Thoracic Society Conference on Pulmonary Infections, Maui Hawaii, March 2001.

4. *A Systematic Approach to Asthma Management*. Waimanalo and Kauai Community Health Centers, and Kapiolani Medical Center for Women and Children, three presentations in September 2003.
5. *Asthma in Hawaii: Where are we and where do we need to go?* Keynote Address: Hawaii Primary Care Association Childhood Rural Asthma Initiative, February 2004.
6. *Asthma Research: From the kitchen table, to the bench, the bedside and back*. 4th Annual Hawaii Research Consortium and James W. Bass Research Conference, Honolulu HI May 2004.
7. *Resonance and Dissonance in Love and Life*. With Mrs. Linda Callahan. DeWitt Health Care Network Chaplain's Marriage Retreat. The Homestead. Hot Springs VA, August 22, 2009.
8. *Resonance and Dissonance: A Marriage Dialogue* with Mrs. Linda Callahan. Fort Belvoir Officer's Club. Ft. Belvoir, VA November 23, 2009.
9. *Leadership: An Act with Four 'Seens*. '41st Federal Services Dental Meeting, Annapolis Maryland. May 12, 2011.
10. *Leading Change*. Military Health System Female Physician Leadership Course, Washington D.C. January 22, 2011. MHS Female Physician Leadership Course, Washington D.C. January 28, 2012.
11. *Stowaway Soldier: Being Camouflage in a Khaki World*. (Cultural Observations.) Walter Reed National Military Medical Center Bethesda Training Day, January 13, 2012.
12. *Keeping the Name: Walter Reed Bethesda. Leadership lessons from the most complex medical merger in history*. AMEDD Army Consultant's Conference, Defense Health Headquarters, Virginia. December 3, 2013
13. *Ducimus: We Lead*. FBCH Leader's Academy, Ft Belvoir VA: (Presented eleven times autumn 2013, 450 leaders trained).
14. *Organization Diagnosis and Change: The NCA BRAC Walter Reed Bethesda Case Study* with Anne Marie Regan and Paco Valencia. American University School of Public Affairs Washington, D.C. February 26, 2012.
15. *Leadership from the Forward Edge of the Battle Area: The Ebola Treatment Facility* December-January 2015. Pediatrics Grand Rounds, Uniformed Services University, Bethesda MD February 26, 2015.
16. *Population Health and the Third Revolution*
 Health Finance Management Association Spring Conf, Annapolis MD, February 29, 2016.
 University of Maryland Medical Center Ambulatory Trends Conf, Baltimore MD April 15, 2016.
 University of Maryland Med. Center IT Dept. Grand Rounds, Lithicum MD April 22, 2016.
 Maryland HIMMS Winter Event, Shepherd Pratt, Baltimore MD March 9, 2017.
17. *Asthma and Telemedicine: Using Care Demand Signal*
 Department of Public Health and Epidemiology Conference, Baltimore MD, March 17, 2016.
18. *A Population Health Primer*. Medical School Orientation. University of Maryland School of Medicine. Davidson Hall. August 18, 2016
19. *Population Health and Health Care Financing*. The Department of Epidemiology & Public Health University of Maryland School of Medicine. PREV 648, Health Services Policy, Management and Finance (with Patrick Dooley). October 5, 2016.

20. *Keeping the Name: Walter Reed Bethesda. Organizational leadership in the most complex medical merger in history.* American University School of Public Affairs, Organization Development Programs. “Implementing System Change” (PUAD-644-900) May 9, 2017.

Selected Major Invited Speeches

International

1. *Asthma Management: Yesterday, Today and Tomorrow & Tuberculosis: The Marriage of Science and Shaman in American Medicine.* 38th Parallel Medical Meeting. Seoul Korea, October 1998.
2. *Secrets of Success in the Management of Asthma & Tuberculosis Mythology* 38th Parallel Medical Meeting. Seoul Korea, November 1999.
3. MDI Asthma Therapy: Practice and Pitfalls. Seoul Korea, Yokota Japan, Guam, October 2000
4. *Management of Bronchiolitis, Management of Persistent Asthma, and Tuberculosis: The Marriage of Science and Shaman in American Medicine.* European Medical Command Spring Conference, March 2001. Bad Kissigen, Germany.
5. *The Gap Between Clinical Guidelines and Clinical Practice: Research and Realism.* Asia-Pacific Military Medical Conference, Kuala Lumpur Malaysia, April 23, 2002
6. *Telemedicine and Teleconsultation in the Pacific.* WestPac TriCare Conference, Tokyo Japan, December 2002.
7. *A Systematic Approach to Asthma Management & An Army Medical Career.* European Medical Command Medical/Surgical Meeting, Weinheim Germany, September 2003.
8. *Preparation of the Deploying Physician.* Seminar at CFLCC Surgeon’s Lessons Learned Conference, Arifjan Kuwait. October 2004.
9. *Recruit and Retain: Military Medicine and the Stories we tell ourselves, Walter Reed, the Washington Post and Forty Days of Winter, Quakers and Conquerors: American Soldier, America’s Story, Asthma: Ambulatory Management of an Outpatient Disease.* Medical/Surgical/Behavioral Science Conference, Sonthofen Germany. May 11-13, 2008.

Selected Major Invited Speeches

National

1. *A cost comparison of alternatives for the medical care of the dependents of U.S. Army Service members.* Association. of Military Osteopathic Physicians and Surgeons. San Diego CA, April 1989.
2. *Timothy Cratchit: A Case Report of a Crippling Fatal Illness.* The Dickens Society of Philadelphia, January 1992.
3. *Bronchiolitis: Taming the Virion of Winter.* Uniformed Services Section of the American Academy of Pediatrics Annual Seminar. San Francisco CA, March 9, 1995
4. *Asthma Management: 1997 & Childhood Pneumonia: Diagnosis and Management by Clinical Syndrome.* American College of Osteopathic Pediatricians. Maui HI, June 1997.
5. *Water & Sanitation & Dehydration and Malnutrition.* Combined Humanitarian Assistance Response Training Course. Ft. Leavenworth KS, May 1999.
6. *Secrets of Success in Asthma Management, Cough in Childhood: Taking the Bite out of the Bark, Gastroesophageal Reflux Lung Disease & Primary Care Asthma Expert Seminar.* American Academy of Pediatrics “Practical Pediatrics in Santé Fe” Santé Fe NM, May 2000.

7. *Pediatric Teleconsultation Measures of Effectiveness*. Telemedicine and Advanced Technology Research Center Updates, Tampa FLA May 2004
8. *Officership, Deployment and CEO Succession*. Army Surgeon General's Consultant Seminar, San Antonio Texas. June 28, 2005.
9. *Forty Days of Winter: Walter Reed and the Washington Post Crisis – Winter 2007*. Army Surgeon General's Consultant Seminar, San Antonio Texas, August 28, 2007.
10. *Forty Days: Leadership in Crisis*. with LTG Eric Schoomaker. Yale School of Management. New Haven, CT April 24, 2008.
11. *Forty Days: Leadership in Crisis*. with LTG Eric Schoomaker. Distinguished Lecturer Series, PL 100. United States Military Academy, West Point NY, November 7, 2008.
12. *Walter Reed, the Washington Post and 40 Days of Winter: A Study of Leadership in Crisis*. with LTG Eric Schoomaker. Georgetown School of Business, Washington D.C. April 6, 2009.
13. *Safe, Green and Effective: The Role of Evidence-Based Design and Evidence-Based Policy in Reforming Healthcare*. with Craig Zimring PhD, Barbara Dellinger, Jeff Getty and CAPT Kevin Berry. Environmental Design Research Association Annual Convention. Washington, D.C. June 5, 2010.
14. *Doing more with less. Perspective of a Military Medical Leader in a Time of War*. Society for Education in Anesthesia Spring Conference, Milwaukee WI, June 1, 2012.
15. *Deliberate by Design. A Year's Experience with the First Military Hospital to include Evidence-Based Design and Sustainability*. (By Tele-conference) with Craig Zimring PhD, Barbara Dellinger, Jeff Getty, Health Design Conference, Phoenix AZ November 4, 2012.
16. *Walter Reed National Military Medical Center and the Joint Task Force*. Case Presentation with Professor Linda Bilmes and VADM(Ret) John Mateczun. Harvard Kennedy School, Federal Executive's Course, Boston MA February 25, 2014.
17. *Pedialleader: Pediatricians and Leadership in American Health Care*. (Plenary) American College of Osteopathic Pediatricians Spring Conference, Ft. Lauderdale, May 2, 2015.
18. *Remember to look into their eyes*. Address to the graduating residents. Eisenhower Army Medical Center. Ft. Gordon, GA. June 9, 2017.

Selected Proffered Communications

1. **Callahan C**, Randall V, Schidlow D. Variations in the care of military dependents with cystic fibrosis. Proceedings of the Uniformed Services Pediatric Seminar, 1992.
2. Pedersen R, **Callahan C**. Subdural hematomas: Accidental or abuse? Proceedings of the Uniformed Services Pediatric Seminar, 1997.
3. Mattison P, **Callahan C**. Prevalence of overfeeding in infants less than 6 months of age. Proceedings of the Uniformed Services Pediatric Seminar, 1997.
4. Fallot A, **Callahan C**, DeCosta J. Asthma death in children: Black army dependents have a lower death rate than expected. Proceedings of the Uniformed Services Pediatric Seminar, 1997.
5. Chan DS, **Callahan CW**, Moreno C, Malone FJ. Metered-Dose inhaler & spacer technique and hospital admission rate monitoring in pediatric patients with asthma: a multidisciplinary approach. Pediatric Pharmacy Advocacy Group, 8th Annual Meeting Abstracts, October 1999.

6. **Callahan C**, Moreno C, Chan D. Decreased asthma hospitalizations in children following implementation of a multidisciplinary asthma care management program. Proceedings of the Uniformed Services Pediatric Seminar, 2000.
7. Chan DS, **Callahan CW**, Malone FJ. Use of Telemedicine to Monitor Adherence and Disease Control of Pediatric Patients with Asthma Using Diagnostic and Therapeutic Monitoring: A Demonstration Project. American Society of Health-System Pharmacists, December 2000.
18. **Callahan C**, Chan D, Malone F. The use of the internet and an in-home digital video record for assessing MDI and spacer technique in children. Uniformed Services Pediatric Seminar 2000.
9. Roberts S, Sheets S, **Callahan C**. Relationship between provider associated cough, diagnosis and cough duration in a military pediatric clinic. Proceedings of the Uniformed Services Pediatric Seminar, 2001.



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Lynell Medley is the Vice President of Programs at HealthCare Access Maryland (HCAM), overseeing Behavioral Health Outreach, Population Health, Care Coordination and Eligibility programs. Ms. Medley has been part of the HCAM team since its inception, originally as a Nurse Ombudsman serving clients with medically complex care needs assisting them with the navigation of the Medicaid system. Over the past 18 years, she has served in various positions including Co-Director of the Consumer Ombudsman & Assistance Program, and Director of Medicaid Outreach Programs overseeing the Care Coordination Program, one of HCAM's legacy programs. Lynell is originally from Kingston, New York and she received her Bachelor of Science degree in Nursing from Russell Sage College in Troy, New York.

F. Joseph Meyers (brief bio)

Joe Meyers is a seasoned healthcare executive with St. Agnes Healthcare in Baltimore, Maryland. He has been at St. Agnes in several different positions from 1982 until present. Joe is currently the Chief Strategy Officer. In this role he is responsible for the management and operations of corporate strategic planning, CON regulatory compliance, service line development, market analysis and market research. Previously, he was Assistant VP for Strategic Planning. He holds an MBA from University of Baltimore and serves as the Board Chair for Saint Joseph's Ministries in Emmitsburg, Maryland.